

Town of Wilton  
Development of Three Year Plan-2012 to 2014

dtd 9/21/2010

Step 1: a) BOF to develop the basic economic assumptions which will guide all participants

b) BOF to approve the following process for determining the projections for the following Mill Rate Components:

Grand List growth		Input from Assessor, Sandy, BOF
Collection rate		Input from Tax Collector, Sandy, BOF
Revenues	Intergovernmental-BOE	Input from Ken Post, Sandy and area Legislators
	Intergovernmental-town	Input from Sandy and department heads
	Licenses, Permits	Input from Sandy, appropriate department heads and area Legislators
	Other	Input from Sandy and Ken Post
	Interest	Input from Sandy
Debt Service	New Debt Amounts	5 year capital plan from BOS and BOE
	Interest Rates	Input from Advisor, BOF, Published expert opinions
Senior Relief		Input from BOS and BOF
Fund Balance Adjustments		Assume no roll over from prior year after 2012
		Input from BOF on Fund Balance Rate (ie 10%)

Step 2: a) Develop projections following process detailed in step 1) b)

b) Quantify any impact on BOS or BOE of any unusual items discovered above (i.e. enrollment incr due to Avalon)

c) Compare Wilton mill rate components to surrounding towns, inquire about long term planning results in surrounding towns  
tweak if necessary

Step 3: a) BOF to review Mill Rate Projections and determine whether to quantify guidelines for BOS & BOE

b) BOF to send Three Year Plan to BOS and BOE with request for them give input on projected expense budgets

Step 4: a) BOF to review data from BOS and BOF and determine final mill rates for the years in the Plan

To keep at 3%  
over the next 4 yrs  
they come up  
with these #s

Wilton Board of Finance  
 dtd: 10/18/10  
 FY 2012-2014 Projections

Grand List Growth 0.7091  
 Collection rate 0.992

0.35  
 0.994

0.5  
 0.994

0.35  
 0.994

	2011			2012			2013			2014				
	\$	Mill Rate	Dollar Change	% Chge	Protection	Mill Rate	Dollar Change	% Chge	Protection	Mill Rate	Dollar Change	% Chge	Protection	Mill Rate
BOE	70,291,250	14.008	562,330	0.80	70,853,580	14.042	1,771,340	2.50	72,624,920	14.322	2,541,872	3.50	75,166,792	14.771
BOS	27,522,596	5.485	220,181	0.80	27,742,777	5.498	693,569	2.50	28,436,346	5.608	995,272	3.50	29,431,618	5.784
BOS Capital	1,331,805	0.265	10,654	0.80	1,342,459	0.266	33,561	2.50	1,376,021	0.271	48,161	3.50	1,424,182	0.280
Debt Service-current -new,net	8,473,182	1.689	763,296		9,282,758	1.840	-350,932		9,339,506	1.842	-427,612		9,428,295	1.853
Charter Auth-at 1%	1,076,188	0.214	16,027		1,092,216	0.216	25,552		1,117,768	0.220	36,741		1,154,509	0.227
Revenues	-5,512,986	-1.099	197,000		-5,315,986	-1.054	-69,000		-5,384,986	-1.052	30,000		-5,354,986	-1.052
Tax Relief	850,000	0.169	25,500	3.00	875,500	0.174	26,265	3.00	901,765	0.178	117,229	13.00	1,018,994	0.200
Subtotal	104,032,035	20.732	1,841,289		105,873,304	20.983	2,538,035		108,411,339	21.379	3,858,065		112,269,404	22.062
Fund Balance Adj.	-2,891,310	-0.576	-1,109,056		-1,109,056	-0.220	39,634		39,634	0.008	-187,800		-187,800	-0.037
Total Net Tax Levy	101,140,725	20.156	732,212		104,764,247	20.763	2,577,669		108,450,973	21.387	3,670,264		112,081,603	22.026
Incr/Decr In Mill Rate	0.576				0.607				0.624				0.639	
% Incr/Decr	2.939				3.014				3.004				2.987	
Grand List	5059482712		Grand List		5076187401		Grand List		5101568338		Grand List		5119423828	
Collection % rate	0.992		Collection % rate		0.994		Collection % rate		0.994		Collection % rate		0.994	
Adjusted Grand List	5019014850		Adjed Grand List		5045730277		Adjed Grand List		5070958928		Adjed Grand List		5088707285	
Cost per Student	\$ 16,178				\$ 16,543	2.3%			\$ 17,173	3.8%			\$ 18,091	5.3%
School Enrollment-Est.	4345				4283	-1.4%			4229	-1.3%			4155	-1.7%

Source: BoF/BoE meeting 10/25/10  
 Assumptions presented at 10/19/10 BoF meeting

Town of Wilton-Three Year Plan  
Assumptions  
as of 10/15/10

**Grand List Growth:** Forecasting overall slow down in growth based on lower permit levels, smaller pipeline and end of the CLP Project which had added \$90million in last 5 years, now just del over 10 years with no offsetting additions.

2012: Estimated growth of \$27 million based on 2010 permit activity, off set by \$9million in depreciation of CLP

2013: Estimated growth at \$25 million plus 10million for Avalon, less \$9m in depreciation of CLP

2014: Estimated at growth of \$28,000,000, less \$9million depreciation

**Collection Rate:** Collections expected to follow the 7 year average of 99.4%

**Revenues:**

**State Funding:** Projecting a decline of \$437,000 in 2012, additional \$231,000 in 2013 and \$230,000 in 2014 based on the following:

**Educational Cost Sharing Grant:** Forecast a 7% reduction in 2012, amount equal to half what was previously paid by Stimulus Funds. Additional \$100,000 reduction forecasted in 2013 &

**Excess Cost Grants:** Forecasted reimbursement rate of 62.5% for 2012 with additional 5% decline for 2013 and 2014. **Town Grants:** Forecasting a 5% decline.

**Back Taxes:** No change in 2012, forecasting 11% decrease for 2013 and 2014 due to improved collection rates in 2009, 2010 and thereafter

**Permits:** Activity is picking up in the Building Dept, but smaller scale residential and some new commercial. Forecasting \$350,000 for all three years, flat w 2011

**Conveyance:** forecasting a 10% growth for each year. 2010 sales improving over 2009, inventory is building, sellers will become more motivated

**Interest Income:** Projections based on Bloomberg's 30 day Treasuries Forward Curve. Assumes we have \$40,000,000 per year invested

Rates: 2012: .8458% 2013: 1.5031%, 2014: 2.1044%

**Debt Service:** Forecasts a smoothing of bond offerings at approx \$4million per year, allowing for management of that line item to minimize major swings in the near term. Based on 5 year cap one year deferrals for \$2million of open space purchases, technology, sprinklers and program change at Miller Driscoll and multi year deferrals of Ambler Farm, second \$2million of open space Bond rates developed based on New Canaan's 18 year offering dated 10/15/10 adjusted to Bloomberg's 10 and 30 year Treasury Forward Curve as of Oct 15.

Projected rates for 18 yr. issued in September: 2012: 3.52, 2013: 3.65, 2014: 4.3. 2012 and 2013 with annual principle payments after one year, 2014 w semi annual principle

**Senior Relief:** Forecasts cap increased by amount of anticipated tax increase--3% per year for 2012 and 2013. Additional 10% for 2014 resulting in 13% increase

**Fund Balance Adjustment:**

2012: Forecasts reducing the balance to 10% of gross operating expenses: \$500,000. Additional excess fund balance at 6/30/10 rolling into 2012: \$400,000 and roll over from 2011 of \$200, collection rate of 99.4 vs 99.2. Assumes no roll over of the charter authority

2013: Forecasts 20% of 2012 Charter authority or \$219k will be available for roll over, offset by \$270,000 required increase in the fund balance due to increase in operating expenses in 2013

2014: Forecasts 50% or \$560,000 of 2013 charter authority will be available for roll over, offset by \$335,000 in additional balance required for increase in 2014 oper exp.

Source: BoF/BoE meeting 10/25/10  
Assumptions presented at 10/19/10 BoF meeting